

### PRESS RELEASE

## NEWLAT FOOD: Q1 2023 SETS RECORD HIGH INCREASE IN SALES (+25.3%), ORGANIC GROWTH (+19.3%) AND EBITDA (+39.3%)

- Consolidated revenues: € 207.3 million, up 25.3% vs. € 165.4 million in the first quarter of 2022<sup>1</sup>. Organic growth: +19.3%.
- Consolidated adj. EBITDA: € 18.2 million, +39.3% vs. € 13.1 million in the first quarter of 2022, with an EBITDA margin of 8.8% vs. 7.9% in Q1'22.
- Consolidated net profit: € 6.4 million, up 166% vs. € 2.4 million in the first quarter of 2022.
- Consolidated net debt at 31 March 2023 equal to € 73 million, a great improvement vs. €81.4 million at 31 December 2022. Excluding IFRS 16, consolidated Net Debt was € 26.1 vs. € 34.6 million at 31 December 2022.
- 2023 OUTLOOK: consolidated revenues expected to grow double-digit; adj. EBITDA margin expected at ca. 9%; FCF to surpass € 30 million.

Reggio Emilia, 12 May 2023 – the Board of Directors of Newlat Food S.p.A. ("**Newlat Food**" or the "**Company**") which met today, under the chairmanship of Angelo Mastrolia, examined and approved the Interim Management Statement as at 31 March 2023.

The Chairman Angelo Mastrolia commented: "The excellent operating performance reported by our Group in the first quarter of the year is a further confirmation of the strategic rigor applied by Newlat Food in order to react to the exceptional wave of inflation which has been afflicting all industry's sectors on a global scale for almost two years. In this difficult context, Newlat Food was able to protect its margins and at the same time invest to support organic volumes, reaching a record high revenue (+25.3%) and EBITDA (+39.3%) growth in the first quarter, as well as a Free Cash Flow of  $\in$  7.2 million. We expect the coming months to confirm the upward trend in margins and we are confident that by the end of the year we will be able to reach a FCF of over  $\in$  30 million, which, based on the current market capitalisation, would represent an implied FCF yield of over 14 %. On the M&A front, the Company remains actively involved in various sizeable deals which we hope to be able to close and communicate to the market soon."

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The first quarter figures show an increase in terms of revenues.

<sup>&</sup>lt;sup>1</sup> Comparative figures at 31 March 2022 and balance sheet figures at 31 December 2022 do not include EM FOODS SAS, which is included in the consolidation perimeter starting from 1<sup>st</sup> January 2023.





The consolidated revenues of the Company in the first quarter of 2023 were equal to € 207.3 million, an increase of 25.3%, compared to the first three months of 2022.

The Company's consolidated adjusted EBITDA was € 18.2 million, up +39.3% compared with the first quarter of 2022. In terms of EBITDA margin there was an increase from 7.9% to 8.8%.

**Consolidated EBITDA** was € 16.8 million, with a year on year increase of +28.6% and an **EBITDA margin** of 8.1%, which increased compared to 7.9% in Q1 2022.

**Consolidated EBIT** was equal to  $\notin$  9.8 million, with an increase of +97%, compared to  $\notin$  5 million in the first quarter of 2022. Excluding the income from business combinations, the operating result would have been equal to  $\notin$  7.5 million, a marked increase of +51.9% compared to  $\notin$  5 million in the first quarter thanks to a commercial policy aimed at recovering margins.

**Consolidated net income** was equal to  $\notin$  6.4 million, with an increase of +166% compared to  $\notin$  2.4 million, in the first quarter of 2022. It positively influenced by the good performance of the various business units of the Group.

Net debt went from € -81.4 million, at 31 December 2022, to € -73 million at 31 March 2023, thanks to the Group's ability to generate cash from operating activities.

#### Adjusted FCF was € 7.2 million.

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#### Analysis of consolidated revenues

In the first quarter of 2023, Newlat Food achieved consolidated revenues of  $\notin$  207.3 million, with an increase of 25.3% compared to  $\notin$  165.4 million in the same period of 2022.

#### **Revenues by Business Unit**

| (In C thousand and in 0/)       |         | Ended 31 March |         |        |            | Change |  |
|---------------------------------|---------|----------------|---------|--------|------------|--------|--|
| (In € thousand and in %)        | 2023    | %              | 2022    | %      | 2023vs2022 | %      |  |
| Pasta                           | 54,255  | 26.2%          | 45,996  | 27.8%  | 8,259      | 18%    |  |
| Milk Products                   | 67,473  | 32.5%          | 59,496  | 36.0%  | 7,976      | 13%    |  |
| Bakery Products                 | 12,091  | 5.8%           | 8,264   | 5.0%   | 3,827      | 46%    |  |
| Dairy Products                  | 11,169  | 5.4%           | 9,077   | 5.5%   | 2,092      | 23%    |  |
| Special Products                | 11,780  | 5.7%           | 8,281   | 5.0%   | 3,499      | 42%    |  |
| Instant noodles & bakery mixes  | 47,389  | 22.9%          | 31,543  | 19.1%  | 15,846     | 50%    |  |
| Other products                  | 3,176   | 1.5%           | 2,777   | 1.7%   | 399        | 14%    |  |
| Revenue from clients' contracts | 207,333 | 100.0%         | 165,435 | 100.0% | 41,898     | 25.3%  |  |

The revenues relating to the **Pasta** segment show an increase compared to the same period of last year due to a combined effect of higher sales volumes and a higher average price in the German market and an increase in demand in the domestic market (B2B) and in other countries (private label).





**Milk Products** sales were up following the combined effect of the increase in sales volumes in the domestic market (B2B) and an increase in the average selling price, with particular reference to the subsidiary Centrale del Latte d'Italia.

**Bakery Products** went up sharply due to an increase in sales volumes (+27.4%), especially in B2B and private label.

Revenues relating to the **Dairy Products** segment grew thanks to a higher demand and average selling price.

Special Products sales went up following an increase in demand and in the average selling price.

Revenues relating to the **Instant noodles & bakery mixes** segment increased as a result of the acquisition of EM Foods and an increase in the average selling price, especially in the large-scale retail market in the United Kingdom.

The revenues relating to the **Other Products** segment are on the rise following the recovery in demand in the Normal Trade sector.

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## **Revenues by Distribution Channel**

| (In 6 thousand and in 9/)       |         | At 31 March |         |        |            | Change |  |  |
|---------------------------------|---------|-------------|---------|--------|------------|--------|--|--|
| (In € thousand and in %)        | 2023    | %           | 2022    | %      | 2023vs2022 | %      |  |  |
| Large retailers                 | 126.291 | 60,9%       | 105.982 | 64,1%  | 20.309     | 19%    |  |  |
| B2B partners                    | 27.763  | 13,4%       | 15.254  | 9,2%   | 12.509     | 82%    |  |  |
| Normal trade                    | 18.746  | 9,0%        | 14.225  | 8,6%   | 4.521      | 32%    |  |  |
| Private labels                  | 31.573  | 15,2%       | 27.084  | 16,4%  | 4.489      | 17%    |  |  |
| Food services                   | 2.960   | 1,4%        | 2.890   | 1,6%   | 70         | 2%     |  |  |
| Revenue from clients' contracts | 207.333 | 100,0%      | 165.435 | 100,0% | 41.898     | 25,3%  |  |  |

Revenues relating to the **Large retailers** channel were up mainly thanks to an increase in demand of to the Group's main business units and more generally thanks to a higher average selling price compared to the same period of the previous year.

**B2B partners** sales recorded an increase following a higher demand mainly in relation to the acquisition of new customers, particularly in the bakery sector. The figures as at 31 March 2023 are influenced by the inclusion into the scope of consolidation of the newly acquired EM Foods Sas.

Revenues relating to the **Normal trade** channel increased sharply due to a higher demand mainly attributable to new customers and an improvement in sales conditions in terms of average selling price.

The **Private label** channel recorded an increase in the Pasta and Dairy segments especially in relation to an increase in the average selling price.

Revenues relating to the **Food service** channel are substantially in line with the same period of the previous year.





## Revenues by Geography

| (I. C. thereard and in 0/)       |         | Change |         |        |            |       |
|----------------------------------|---------|--------|---------|--------|------------|-------|
| (In $\in$ thousand and in %)     | 2023    | %      | 2022    | %      | 2023vs2022 | %     |
| Italy                            | 104.284 | 50,3%  | 87.431  | 52,8%  | 16.853     | 19,3% |
| Germany                          | 33.928  | 16,4%  | 28.392  | 17,2%  | 5.536      | 19,5% |
| United Kingdom                   | 37.870  | 18,3%  | 31.877  | 19,3%  | 5.993      | 18,8% |
| Other countries                  | 31.249  | 15,1%  | 17.736  | 10,7%  | 13.513     | 76,2% |
| Revenues from clients' contracts | 207.332 | 100%   | 165.435 | 100,0% | 41.896     | 25,3% |

Revenues in Italy increased mainly because of an increase in sales volumes and in the ASP.

Sales in **Germany** went up thanks to an increase in volumes in the Pasta sector and in general to an increase in the average selling price.

Revenues relating to the **United Kingdom** grew mainly because of a higher average selling price compared to the same period of last year.

Revenues relating to **Other Countries** went up largely thanks to the acquisition of EM Foods. Excluding the acquisition, revenues from other countries appear to have increased following a rise in demand and in the average selling price.

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#### Analysis of Net Debt and Cash Conversion

Net Debt at 31 March 2023 amounted to € -73 million compared to € -81.4 million at 31 December 2022. Excluding IFRS 16, consolidated Net Debt was € -26.1 million vs. € -34.6 million at 31 December 2022.

The period confirmed the ability of the group to generate cash with a cash conversion ratio<sup>2</sup> of **79%**.

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#### SIGNIFICANT EVENTS OCCURRED AFTER THE REPORTING PERIOD

After 31 March 2023, there were no atypical or unusual transactions that require changes to the Q1 2023 interim management report.

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## **BUSINESS OUTLOOK**

The Group has shown that it is prepared to face this difficult period, offering adequate responses in terms of services and products to satisfy the various needs that have arisen following the inflationary wave, which characterized the last year and which continues to be present in the Italian and European markets.

<sup>&</sup>lt;sup>2</sup> Cash Conversion Ratio is calculated as follows: (EBITDA – Total Investments)/EBITDA.





The same consideration applies to the activities carried out in line with the "Group guidelines", aimed at commercial development and liquidity strengthening, having in any case the satisfaction of customers and its employees as a priority.

All of this has allowed the Group, as can be seen from the financial results, to achieve extraordinary outcomes in terms of margins and value creation for its shareholders.

Inflation is still influencing the commercial policies of the Group, which has taken steps to redefine sales conditions with its main customers.

Given the foregoing, the Group has no possibility of predicting to what extent the aforementioned events could have significant repercussions on the Group's prospects for 2023, but the Directors believe – based on the information available at the date of preparation of this interim report management – to reasonably exclude any significant adverse impacts.

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# CONFERENCE CALL ON THE Q1 2023 RESULTS OF THE NEWLAT FOOD GROUP

The Q1 2023 results of the Newlat Food Group will be illustrated during the conference call to be held today at 16:00 (CEST). To participate in the *conference call* (Meeting ID: 2372 361 2201; Password: rcSWdZkR738; 72793957 from phone) it is necessary to connect, at least 10 minutes before the beginning of the call, to the following numbers: (i) for Italy: +39-069-974-8087, (ii) for France: +33-1-7091-8646; (iii) for Germany: +49-619-6781-9736; (iv) for Switzerland: +41-2256-75905; (v) for the United Kingdom: +44-20-7660-8149; (vi) for the Spain: +34-91215-8236 or – to follow the presentation live-streaming – connect at the link:

https://newlatfoodspa.my.webex.com/newlatfoodspa.my/j.php?MTID=mba931dcb0cb041b388eba5d816ba3aa3

The presentation will be available on the Company's website (<u>www.newlat.com</u>) and in the storage system (<u>www.emarketstorage.com</u>) about half an hour before the conference call begins. Moreover, the MP3 file of the call will be available on the Company's website starting from 15 May 2023.

# DECLARATION OF THE MANAGER RESPONSIBLE FOR PREPARING THE CORPORATE ACCOUNTING DOCUMENTS

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The manager in responsible for preparing the corporate accounting documents Rocco Sergi declares, pursuant to and for the purposes of Article 154-bis, paragraph 2, of Legislative Decree no. 58 of 1998, that the information contained in this press release corresponds to the document results, books and accounting records.





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The "Interim Management Report at 31 March 2023" is available on the Company's website at <u>www.newlat.it</u>, as well as at the authorized storage mechanism eMarket Storage at <u>www.emarketstorage.com</u>.

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## CHANGES TO THE FINANCIAL CALENDAR

Lastly, Newlat Food informs that – in partial variation to what is indicated in the press release of 11 November 2022 – relating to the 2023 financial calendar, the 2023 Half Year Financial Report and the Interim Management Report at 30 September 2023 will be examined by the Board of Directors of the Company, respectively, in the meeting of 11 September 2023 and 13 November 2023, instead of 8 September 2023 and 10 November 2023.

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This press release is available on the Company's website at <u>www.newlat.it</u>, as well as at the authorized storage mechanism eMarket Storage at <u>www.emarketstorage.com</u>.

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## The Newlat Group

The Newlat Group is a relevant multinational, multi-*brand* and multi-channel player in the Italian and European agri-food sector, having a large portfolio of products and brands well known in Italy and internationally. The Newlat Group holds a consolidated positioning in the Italian and German markets and sale products in more than 60 countries. The Newlat Group is mainly active in the pasta, dairy, bakery and special products sectors, and in particular in the *health & wellness, gluten free* and *baby food* sectors.

For more information, visit our website <u>www.newlat.it</u>.





# ATTACHMENT – CONSOLIDATED INCOME STATEMENTS FOR THE FIRST THREE MONTHS OF THE YEAR

| (In € thousand and in % of revenue from | At 31 March |         |           |         |            |        |
|---|-------------|---------|-----------|---------|------------|--------|
| clients' contracts)                     | 2023        | %       | 2022      | %       | 2023vs2022 | %      |
| Revenue from clients' contracts         | 207,333     | 100.0%  | 165,435   | 100.0%  | 41,898     | 25.3%  |
| Cost of goods sold                      | (173,704)   | (83.8%) | (133,695) | (80.8%) | (40,009)   | 29.9%  |
| Gross profit                            | 33,629      | 16.2%   | 31,741    | 19.2%   | 1,888      | 5.9%   |
| Sales and distribution costs            | (20,982)    | (10.1%) | (21,774)  | (13.2%) | 792        | (3.6%) |
| Administrative expenses                 | (4,846)     | (2.3%)  | (5,355)   | (3.2%)  | 509        | (9.5%) |
| Net imparement of financial assets      | (350)       | (0.2%)  | (158)     | (0.1%)  | (192)      | 122.2% |
| Other income                            | 2,652       | 1.3%    | 2,197     | 1.3%    | 455        | 20.7%  |
| Income from business combination        | 2,236       | 1.1%    | -         | -       | 2,236      | 100.0% |
| Other operational costs                 | (2,554)     | (1.2%)  | (1,683)   | (1.0%)  | (871)      | 51.8%  |
| EBIT                                    | 9,784       | 4.7%    | 4,969     | 3.0%    | 4,815      | 96.9%  |
| Financial income                        | 1,586       | 0.8%    | 358       | 0.2%    | 1,227      | 342.7% |
| Financial expense                       | (3,125)     | (1.5%)  | (2,233)   | (1.4%)  | (892)      | 39.9%  |
| EBT                                     | 8,244       | 4.0%    | 3,094     | 1.9%    | 5,150      | 166.5% |
| Gross income tax                        | (1,866)     | (0.9%)  | (695)     | (0.4%)  | (1,172)    | 168.6% |
| Net Income                              | 6,378       | 3.1%    | 2,400     | 1.5%    | 3,978      | 165.7% |





### ATTACHMENT - CONSOLIDATED FINANCIAL STATEMENTS

#### **Consolidated Statement of Financial Position**

| (E thousand)   | At 31 March | At 31 December |
|--|-------------|----------------|
|  | 2023        | 2022           |
| Non-current assets   | 154.074     | 154.100        |
| Property, plant and equipment  | 154.074     | 154.106        |
| Right of use   | 46.217      | 46.509         |
| Of which towards related parties                                     | 16.068      | 16.722         |
| Intangible assets  | 92.150      | 92.345         |
| Investments in associated companies                                  | 1.401       | 1.401          |
| Non-current financial assets valued at fair value with impact on I/S | 1.209       | 1.213          |
| Financial assets at amortized cost                                   | 807         | 801            |
| Of which towards related parties                                     | 735         | 735            |
| Deferred tax assets  | 7.598       | 7.148          |
| Total non-current assets   | 303.455     | 303.522        |
| Current assets   | 102 504     | 05 01 0        |
| Inventory  | 103.504     | 85.213         |
| Account receivables  | 76.739      | 91.982         |
| Of which towards related parties                                     | 1.664       | 681            |
| Current tax assets   | 1.465       | 1.889          |
| Other receivables and current assets                                 | 11.489      | 19.045         |
| Current financial assets valued at fair value with impact on I/S     | 16.643      | 6.525          |
| Current financial receivables at amortized cost                      | 13.099      | 13.099         |
| Of which towards related parties                                     | 13.099      | 13.099         |
| Cash and cash equivalents  | 277.627     | 287.820        |
| Of which towards related parties                                     | 91.685      | 97.909         |
| Total current assets   | 500.566     | 505.573        |
| TOTAL ASSETS   | 804.021     | 809.094        |
| Equity   | 10.005      | 10.005         |
| Share capital  | 43.935      | 43.935         |
| Reserves   | 82.585      | 77.296         |
| Currencty reserve translation  | (2.437)     | (2.982)        |
| Net Income   | 5.824       | 6.223          |
| Total Group Equity   | 129.907     | 124.471        |
| Equity attributable to non-controlling interest                      | 15.388      | 14.834         |
| Total consolidated equity  | 145.296     | 139.306        |
| Non-current liabilities  |             |                |
| Provisions for employees   | 11.044      | 11.399         |
| Provisions for risks and charges                                     | 2.242       | 2.038          |
| Deferred tax labilities  | 19.683      | 19.991         |
| Non-current financial liabilities                                    | 301.060     | 304.723        |
| Non-current lease liabilities  | 37.532      | 39.173         |
| Of which towards related parties                                     | 14.098      | <i>14.703</i>  |
| Total non-current liabilities  | 371.560     | 377.324        |
| Current liabilities  |             |                |
| Account payables   | 184.900     | 193.776        |
| Of which towards related parties                                     | 67          | -              |
| Current financial liabilities  | 62.747      | 65.780         |
| Of which towards related parties                                     | 4.006       | 8.929          |
| Current financial liabilities  | 9.339       | 7.567          |
| Of which towards related parties                                     | 2.386       | 2.356          |
| Current tax liabilities  | 6.021       | 3.688          |
| Other current liabilities  | 24.158      | 21.654         |
| Total current liabilities  | 287.166     | 292.466        |
| TOTAL EQUITY AND LIABILITY   | 804.021     | 809.094        |





#### **Consolidated Income Statement**

| An C thousand                                       | At 31 Marc | :h        |
|---|------------|-----------|
| $(In \in thousand)$                                 | 2023       | 2022      |
| Revenue from clients' contracts                     | 207,333    | 165,435   |
| Cost of goods sold                                  | (173,704)  | (133,695) |
| Of which from related parties                       | (654)      | (690)     |
| Gross profit  | 33,629     | 31,741    |
| Sales and distribution costs                        | (20,982)   | (21,774)  |
| Administrative expenses                             | (4,846)    | (5,355)   |
| Of which towards related parties                    | (63)       | (63)      |
| Net impairment losses on financial assets           | (350)      | (158)     |
| Income from business combination                    | 2,236      | . ,       |
| Other income  | 2,652      | 2,197     |
| Other operational costs                             | (2,554)    | (1,683)   |
| EBIT  | 9,784      | 4,969     |
| Financial income                                    | 1,586      | 358       |
| Of which towards related parties                    | 984        |           |
| Financial expense                                   | (3,125)    | (2,233)   |
| Of which towards related parties                    | (160)      | (23)      |
| EBT   | 8,244      | 3,094     |
| Gross income tax                                    | (1,866)    | (695)     |
| Net income  | 6,378      | 2,400     |
| Net income attributable to non-controlling interest | 554        | 568       |
| Group Net Income                                    | 5,824      | 1,832     |
| Basic EPS   | 0.15       | 0.05      |
| Diluted EPS   | 0.15       | 0.05      |

## Consolidated Statement of Comprehensive Income

| (In Calance I)  | At 31 March | l     |
|---|-------------|-------|
| $(In \ \epsilon \ thousand)$                                      | 2023        | 2022  |
| Net Profit (A)  | 6,378       | 2,400 |
| b) Other comprehensive income that will not be reclassified to    |             |       |
| profit or loss:   |             |       |
| Actuarial gains / (losses)  | -           | 7     |
| Total other comprehensive income that will not be reclassified to |             | 7     |
| profit or loss  | -           | /     |
| c) Other comprehensive income that will not be reclassified to    |             |       |
| profit or loss:   |             |       |
| Hedging instruments net of tax effects                            |             | (2)   |
| Reserve translation   | 520         | (225) |
| Total other comprehensive income that will not be reclassified to | 520         | (227) |
| profit or loss  | 520         | (227) |
| D) Total other comprehensive income for the period, net of tax    | E20         | (220) |
| (B+C)   | 520         | (220) |
| Total comprehensive income for the period (A)+(D)                 | 6,898       | 2,180 |
| Net income attributable to non-controlling interest               | 554         | 569   |
| Group Net Income  | 6,344       | 1,611 |





## Consolidated Statement of Changes in Equity

| (In € thousand)                           | Share<br>Capital | Reserves | Net<br>Income | Total<br>Group<br>Equity | Equity<br>attributable<br>to non-<br>controlling<br>interest | Total   |
|---|------------------|----------|---------------|--------------------------|--|---------|
| Ended 31 December 2021                    | 43,935           | 80,968   | 5,134         | 130,038                  | 14,477   | 144,515 |
| Income allocation from the previous       | _                | 5,134    | (5,134)       | _                        | _  | _       |
| year                                      |                  | ,<br>,   | (3,131)       |                          |  |         |
| Buy Back                                  | -                | (7,399)  | -             | (7,399)                  | -  | (7,399) |
| Total Buy Back                            |                  | (7,399)  |               | (7,399)                  |  | (7,399) |
| Net income                                | -                | -        | 1,832         | 1,832                    | 568  | 2,400   |
| Hedging instruments                       | -                | (2)      | -             | (2)                      | -  | (2)     |
| Reserve translation                       | -                | (225)    | -             | (225)                    | -  | (225)   |
| Actuarial gains/(losses) net of tax       | _                | 7        | -             | 7                        | -  | 7       |
| Total comprehensive income for the period |                  | (220)    | 1,832         | 1,612                    | 568  | 2,180   |
| Ended 31 March 2022                       | 43,935           | 78,483   | 1,832         | 124,251                  | 15,045   | 139,296 |
| Buy Back                                  | _                | (4,333)  | _             | (4,333)                  | -  | (4,333) |
| Total Buy Back                            | -                | (4,333)  | -             | (4,333)                  | -  | (4,333) |
| Other movimentations                      | -                | 453      | -             | 453                      | (17)   | 436     |
| Net income                                |                  |          |               |                          |  |         |
| Hedging instruments                       | -                | -        | 4,391         | 4,391                    | (194)  | 4,197   |
| Reserve translation                       | -                | 585      | -             | 585                      | -  | 585     |
| Actuarial gains/(losses) net of tax       | -                | (2,403)  | -             | (2,403)                  | -  | (2,403) |
| Other movimentations                      | -                | 1,527    | -             | 1,527                    | -  | 1,527   |
| Total comprehensive income for the period | -                | 162      | 4,391         | 4,553                    | (211)  | 4,342   |
| Ended 31 December 2022                    | 43,935           | 74,312   | 6,223         | 124,471                  | 14,834   | 139,306 |
| Income allocation from the previous year  | -                | 6,223    | (6,223)       | -                        | -  | _       |
| Buy Back                                  | -                | (908)    | -             | (908)                    | -  | (908)   |
| Total Buy Back                            | -                | (908)    | -             | (908)                    | -  | (908)   |
| Net income                                | _                | -        | 5,824         | 5,824                    | 554  | 6,378   |
| Reserve translation                       | -                | 520      | -             | 520                      | -  | 520     |
| Total comprehensive income for the period | -                | 520      | 5,824         | 6,344                    | 554  | 6,898   |
| Ended 31 March 2023                       | 43,935           | 80,147   | 5,824         | 129,907                  | 15,388   | 145,296 |
|   | •                | •        | •             | •                        | •  | · .     |





## **Consolidated Cash Flow Statement**

|   | At 31 Ma | rch      |
|---|----------|----------|
| $(In \in thousand)$                                     | 2023     | 2022     |
| Profit before income tax                                | 8,244    | 3,094    |
| - Adjustments:  |          |          |
| Depreciation and amortization                           | 10,098   | 8,098    |
| Financial Interest / (Income)                           | (1,540)  | 1,875    |
| Of which towards related parties                        | 824      | (23)     |
| Cash flow from operating activities before changes in   | 1( 002   | 12.0(7   |
| net working capital                                     | 16,803   | 13,067   |
| Changes in inventory                                    | (14,546) | (11,134) |
| Changes in trade receivables                            | 20,346   | 15,028   |
| Changes in trade payables                               | (15,018) | 4,345    |
| Change in other assets and liabilities                  | 8,709    | (4,460)  |
| Uses of employee benefit obligations and provisions for | (150)    | (162)    |
| risks and charges                                       | (150)    | (102)    |
| Income tax paid   | (2,143)  | (1,027)  |
| Total cash flow provided / (used in) operating          | 14,002   | 15,656   |
| activities  | -        |          |
| Investments in property, plant and equipment            | (3,343)  | (2,206)  |
| Investments in intangible assets                        | (236)    | (63)     |
| Investments in financial assets                         | (10,112) | -        |
| Deferred payment of acquisitions                        | (1,000)  | -        |
| Net cash flow provided by / (used in) investing         | (14,692) | (2,269)  |
| activities  |          |          |
| Proceeds from long-term borrowings                      | 20,000   | 10,000   |
| Repayment of long-term borrowings                       | (26,707) | (26,212) |
| Repayment of leasings                                   | (3,426)  | (1,708)  |
| Of which towards related parties                        | (814)    | (640)    |
| Net interest paid                                       | 1,540    | (1,875)  |
| Buy back  | (909)    | (7,399)  |
| Net cash flow provided by / (used in) financing         | (9,502)  | (27,194) |
| activities  |          |          |
| Total cash flow provided / (used) in the period         | (10,192) | (13,807) |
| Cash and cash equivalents at the beginning of the       | 287 820  | 384 899  |
| period  | 287,820  | 384,888  |
| Of which towards related parties                        | 97,909   | 126,552  |
| Total change in cash and cash equivalents               | (10,192) | (13,807) |
| roum enumge in cuon and cuon equivalents                |          |          |
| Cash and cash equivalents at the end of the period      | 277,627  | 371,083  |

